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BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE APPLICATION)	CASE NO. AVU-E-14-07
OF AVISTA CORPORATION FOR A)	CASE NO. AVU-G-14-02
FINDING OF PRUDENCE FOR 2013)	
EXPENDITURES ASSOCIATED WITH)	
PROVIDING ELECTRIC AND NATURAL GAS)	DIRECT TESTIMONY
ENERGY EFFICIENCY SERVICE IN THE)	OF
STATE OF IDAHO)	BRUCE W. FOLSOM
)	

FOR AVISTA CORPORATION

(ELECTRIC AND NATURAL GAS)

i. INTRODUCTION

- 2 Q. Please state your name, employer and business
- 3 address.

1

- 4 A. My name is Bruce Folsom. I am employed by
- 5 Avista as Director, Products and Services. My business
- 6 address is East 1411 Mission Avenue, Spokane, Washington.
- 7 Q. Would you please describe your education and
- 8 business experience?
- 9 A. I graduated from the University of Washington in
- 10 1979 with Bachelor of Arts and Bachelor of Science
- 11 degrees. I received a Masters in Business Administration
- degree from Seattle University in 1984.
- I joined the Company in 1993 in the State and Federal
- 14 Regulation Department. My duties included work associated
- 15 with tariff revisions and regulatory aspects of integrated
- 16 resource planning, demand side management, competitive
- 17 bidding, and emerging issues. In 2002, I was named the
- 18 Manager of Regulatory Compliance which added
- 19 responsibilities such as implementing the Federal Energy
- 20 Regulatory Commission's major changes to its Standards of
- 21 Conduct rule. I joined the Customer Solutions Department
- 22 in September of 2006 and was the Director of Energy
- 23 Efficiency Policy throughout 2013, the period of requested

- 1 findings in this case. I began my current duties in July
- 2 of 2014.
- 3 Prior to joining Avista, I was employed by the
- 4 Washington Utilities and Transportation Commission
- 5 beginning in 1984, and then served as the Electric Program
- 6 Manager from 1990 to February, 1993. From 1979 to 1983, I
- 7 was the Pacific Northwest Regional Director of the
- 8 Environmental Careers Organization, a national, private,
- 9 not-for-profit organization.
- 10 Q. What is the scope of your testimony in this
- 11 proceeding?
- 12 A. I will provide an overview of the Company's
- 13 recent Idaho DSM portfolio results and expenditures for
- 14 electric and natural gas efficiency programs. I address
- 15 Avista's involvement with the Northwest Energy Efficiency
- 16 Alliance (NEEA), provide an update on the Company's
- 17 university research and development activities and, status
- 18 of the Company's suspended natural gas DSM programs,
- 19 overall evaluation by Avista's third-party contractor
- 20 ("Cadmus"), and opportunities presented for stakeholder
- 21 involvement.
- 22 This is Avista's second case, seeking a finding of
- 23 prudence, in a stand-alone manner outside of a general

- 1 rate case. DSM prudence was a component of general rate
- 2 case filings from 1995 through 2009. Case Nos. AVU-E-13-9
- 3 and AVU-G-13-2 presented 2010 through 2012 energy
- 4 efficiency results and expenses, as requested by Staff and
- 5 stakeholders to be reviewed outside of a general rate
- 6 case.
- 7 Lastly, I introduce the other Company witnesses in
- 8 this case.
- 9 Q. Do you sponsor exhibits?
- 10 A. Yes, I present two exhibits. Exhibit No. 1,
- 11 Schedule 1 is a summary of 2013 research and development
- 12 projects, funded by the DSM tariff rider. Exhibit No. 1,
- 13 Schedule 2 is Avista's 2013 Annual Report—Demand-Side
- 14 Management, Idaho. This includes a summary of DSM energy
- 15 savings and levelized costs; a summary of electric DSM
- 16 cost-effectiveness; and a summary of natural gas DSM cost-
- 17 effectiveness.
- 18 II. OVERVIEW OF DSM PROGRAMS AND CURRENT ISSUES
- 19 Q. Would you please provide a brief overview of
- 20 Avista's DSM programs?
- 21 A. Yes. Avista has continuously offered energy
- 22 efficiency services since 1978. This is the twentieth year
- 23 of the DSM tariff rider, a distribution charge to fund DSM

- 1 that is now replicated in many other states. Schedule 91
- 2 currently has a rate equal to 2.7% of retail revenue for
- 3 electric service and the Schedule 191 rate is 0.0% of
- 4 retail revenue for natural gas.
- 5 As will be described by Company witness Mr. Drake,
- 6 the Company's programs are delivered across a full
- 7 customer spectrum. Virtually all customers have had the
- 8 opportunity to participate and many have directly
- 9 benefited from the program offerings. All customers have
- 10 benefited through enhanced resource cost-efficiencies as a
- 11 result of this portfolio approach.
- 12 Q. What were the Company's energy efficiency
- 13 targets and results for 2013?
- 14 A. The Company's energy efficiency targets are
- 15 established in the process of developing the Electric and
- 16 Natural Gas Integrated Resource Plans (IRPs). The targets
- 17 derived through the resource planning efforts provide a
- 18 starting point for program planning which is accomplished
- 19 through the annual business planning process where program
- 20 offerings are optimized for the Company's service
- 21 territory based on current economic and market conditions.
- 22 The results of Avista's energy efficiency programs
- 23 continue to exceed the targets established as part of this

- 1 IRP process, as shown in Table No. 1 below. Idaho energy
- 2 efficiency savings for 2013 were 25,899 first-year MWh.
- 3 This represents 136% of the Company's IRP target of 19,009
- 4 MWh for this period.

5 Table No. 1

Type of	2013	2013	Percent
Reported Savings	MWh Savings	IRP Target	Achieved
Gross	25,899	19,009	136%
Net	21,999	n/a	n/a

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The above table reflects that the Idaho Commission 7 has historically requested that "net savings" be provided 8 in addition to "gross savings." Net savings are the total 9 (or gross) savings less what customers would likely have 10 11 done without a utility offering energy efficiency 12 The "n/a" is shown in Table 1 because Avista 13 does not have targets on a net basis. Exhibit No. 1, 14 Schedule 2 is Avista's 2013 Annual Report-Demand-Side 15 Idaho and provides substantial detail Management,

Over 189 aMW of cumulative savings have been achieved through Avista's energy efficiency efforts in the past thirty-six years - of which 122 aMW of DSM is currently in place on the Company's system, with approximately 36 aMW

support of the above figures.

- 1 in our Idaho service territory. Current Company-sponsored
- 2 conservation reduces retail loads by 10.6 percent.
- 3 In November of 2012, Avista suspended its Idaho
- 4 natural gas programs because they were not cost-effective
- 5 under the total resource cost (TRC) test, due to low
- 6 natural gas avoided costs. Legacy (or previous projects
- 7 with carry-over to 2013) savings and savings from electric
- 8 projects that had corresponding natural gas savings (but
- 9 with no natural gas efficiency cost) in 2013 were 51,772
- 10 therms, as reported by Cadmus. (This is shown in Avista's
- 11 Annual Report as 51,774, due to rounding a series of line
- 12 items.)
- 13 Q. What was the cost of these efficiency
- 14 acquisitions?
- 15 A. During 2013, the Company spent \$7.634,864 on
- 16 Idaho electric and natural gas DSM programs, of which 64%
- 17 was paid out to customers in direct incentives pursuant to
- 18 the cost-effectiveness tests shown in Exhibit No. 1,
- 19 Schedule 2, page 32. This percentage does not include
- 20 additional benefits such as technical analyses provided to
- 21 customers by the Company's DSM engineering staff.
- 22 O. Do the 2013 results reflect Avista's
- 23 participation in regional energy efficiency efforts?

- 1 A. Yes. The numbers reported include 4,642.8 MWh
- 2 of first-year Idaho savings acquired through Northwest
- 3 Energy Efficiency Alliance's (NEEA) regional efforts.
- 4 NEEA focuses on using a regional approach to obtain
- 5 electric efficiency through the transformation of markets
- 6 for efficiency measures and services. Avista has been a
- 7 member of the NEEA, and actively involved in its
- 8 governance, since the creation of that organization in
- 9 1996. As one of fourteen funders, Avista is supportive of
- 10 the use of a coordinated regional market transformation
- 11 effort to the extent that the effort is a cost-effective
- 12 enhancement of, or alternative to, local utility efforts
- 13 at acquiring those resources for our customers. Avista has
- 14 committed to NEEA's next funding period of 2015 through
- 15 2019, opting in for all NEEA initiatives.
- 16 The levelized cost of resources acquired through
- 17 Avista's Idaho participation in NEEA was 1.8 cents per
- 18 kWh. This compares with \$141 per first-year MWh for
- 19 Avista-funded local energy efficiency programs in Idaho.
- 20 During 2013, Avista's Idaho-related NEEA funding was
- 21 \$801,838.
- Q. In Case Nos. AVU-E-13-9 and AVU-G-13-2, the
- 23 Commission Staff made a series of recommendations that

- 1 were adopted in Order No. 33009. Would you please provide
- 2 a brief update?
- 3 A. Yes. On March 6, 2014, the Commission Staff
- 4 filed comments, including recommending the following:
- 5 1. Approve \$25,172,700 as prudently incurred expenses
- for the years 2010-2012. This amount consists of
- 7 \$19,827,396 in Idaho electric tariff rider expenses
- 8 and \$5,345,304 in Idaho gas tariff rider expenses.
- 9 2. Directs Avista to identify and establish a central
- 10 decision maker for DSM policy and procedures. In
- 11 response to this recommendation, the Company
- 12 announced that Dan Johnson was named Sr. Manager of
- 13 Energy Efficiency. Mr. Johnson has been with Avista
- since October 2010 when he was hired as the Smart
- 15 Grid Project Manager for the Pullman demonstration
- project. Most recently, he has been in the role of
- 17 Manager of Project Management and Construction
- 18 Contracts in Generation Production and Substation
- 19 Support. He received his Bachelor's Degree in Civil
- 20 Engineering from the University of Washington and his
- 21 Master's in Engineering Management from Portland
- 22 State University. He came to Avista from the Spokane
- 23 International Airport where he was the Director of

- 1 Engineering and Planning. Under Mr. Johnson's
- leadership, the DSM organization will be fully
- 3 integrated.
- 4 3. Defers recovery of Lewis and Clark State College and
- 5 Office of Energy Resources (OER) project incentives
- 6 until Avista's next prudency filing to provide the
- 7 Company an opportunity to obtain purchase and labor
- 8 invoices and verify installation of all funded
- 9 projects. As discussed in more detail in Company
- 10 witness Mr. Drake's testimony, the Company believes
- 11 it has gathered all available and relevant
- documentation to support prudency of both the OER and
- 13 LCSC projects.
- 14 Avista filed reply comments on March 19, 2014
- 15 supporting Commission Staff's recommendation and committed
- 16 to filing a status report describing how the Company has
- 17 addressed concerns raised in their comments.
- 18 Avista subsequently submitted a Status Report
- 19 responsive to the above on June 26, 2014.
- Q. Please provide an update on Avista's research
- 21 and development work with Idaho universities.
- 22 A. On August 30, 2013, Avista filed a request with
- 23 the Commission to authorize up to \$300,000 per year of

- 1 Schedule 91, DSM Tariff Rider revenue to fund applied
- 2 research at Idaho's universities through a "call for
- 3 papers" approach. The intent of this initiative is to
- 4 supplement the pipeline of emerging technology. The
- 5 Commission approved this request in Case No. AVU-E-13-08
- 6 on October 30, 2013. Sixteen projects were submitted.
- 7 Four were selected; three from the University of Idaho and
- 8 one from Boise State University. This is summarized in
- 9 Exhibit No. 1, Schedule 1.
- 10 Q. What is the status of the Idaho electric and
- 11 natural gas tariff rider balances?
- 12 A. At December 31, 2013, the Idaho electric and
- 13 natural gas tariff rider balances were \$3,459,189
- 14 underfunded (i.e. dollars expended exceeded dollars
- 15 collected through the Tariff Rider) and \$674,059²
- 16 overfunded, respectively.
- 17 Q. Due to low natural gas avoided costs, Avista
- 18 suspended its natural gas energy efficiency programs by
- 19 Commission decision effective September 1, 2012. Does the

¹ The tariff rider adjustment is set to recover the underfunded balance over a two-year period.

 $^{^2}$ The Parties to the settlement agreement in the Case Nos. AVU-E-14-05 and AVU-G-14-01 have proposed that the natural gas tariff rider balance be refunded to customers, per the terms of the proposed settlement agreement.

- 1 Company have plans to consider bringing these programs
- 2 back?
- 3 A. Yes. Avista intends to propose an offering of
- 4 natural gas efficiency programs in Idaho when the cost-
- 5 effectiveness is "favorable" as measured by the total
- 6 resource cost (TRC) test. Avista will monitor the
- 7 quarterly weighted average cost of gas (WACOG) relative to
- 8 the prevailing WACOG when Schedule 191 was suspended, as a
- 9 proxy for avoided cost. Currently, the June 2014 WACOG of
- 10 \$0.41 per therm remains insufficient for the Company to
- 11 field a cost-effective local portfolio.
- 12 Q. Please describe the opportunity for external
- 13 review of Avista's DSM activities.
- 14 A. The Company has had continuous energy efficiency
- 15 stakeholder involvement since 1992. The Company's program
- offerings, planning, evaluation findings, underlying cost-
- 17 effectiveness tests and results are reviewed during
- 18 stakeholder meetings. Currently, the Company holds in-
- 19 person meetings at least twice per year, hosts several
- 20 webinars annually, provides a full analysis of the results
- 21 of DSM operations on an annual and monthly basis,
- 22 identifies (with appropriate precautions for customer

- 1 confidentiality) large projects and provides a quarterly
- 2 newsletter summarizing recent DSM activities.
- 3 Avista appreciates the active engagement of the
- 4 Commission Staff as part of our Energy Efficiency Advisory
- 5 Group. Additionally, the Snake River Alliance, the
- 6 Northwest Energy Coalition, University of Idaho Integrated
- 7 Design Lab and the Northwest Industrial Gas Users have
- 8 representation on Avista's Advisory Group.

9 III. PRUDENCE OF INCURRED DSM COSTS

- 10 Q. Would you please explain the Company's request
- 11 for a finding of prudence in this case?
- 12 A. Yes. Idaho electric programs have been cost-
- 13 effective from both Total Resource Cost (TRC) test and
- 14 Program Administrator Cost (PAC) test perspectives. The
- 15 2013 TRC benefit-to-cost ratio of 1.23 for the Idaho
- 16 electric DSM portfolio is cost-effective, with a residual
- 17 TRC benefit to customers of over \$2.1 million. The PAC,
- 18 also known as the Utility Cost Test (UCT), benefit-to-cost
- 19 ratio during 2013 was 1.86, with a residual PAC benefit of
- 20 nearly \$5.3 million. These are summarized in Exhibit No.
- 21 1, Schedule 2, page 6.

- 1 The natural gas portfolio was suspended in 2013 and
- 2 the costs and benefits shown in Exhibit No. 1, Schedule 2
- 3 are residual from the pre-2013 period.
- 4 The Company requests that the Commission issue a
- 5 finding that electric and natural gas energy efficiency
- 6 expenditures from January 1, 2013 through December 31,
- 7 2013 were prudently incurred.
- 8 Q. Please summarize the Company's energy
- 9 efficiency-related savings for this period?
- 10 A. The Company's tariff riders under Schedules 91
- 11 (electric) and 191 (natural gas) are system benefit
- 12 charges to fund energy efficiency.
- From January 1, 2013 through December 31, 2013,
- 14 25,899 MWh, on a gross basis, and 51,772 therms of first-
- 15 year efficiency savings were achieved. Pages 6 through 11
- of Exhibit No. 1, Schedule 2 detail the energy savings by
- 17 regular and low-income portfolios for both electric and
- 18 natural gas DSM programs.
- 19 Q. What evaluation of the Company's DSM programs
- 20 have occurred?
- 21 A. Cadmus performed independent (or "third-party")
- 22 impact and process evaluation on Avista's DSM programs for
- 23 the 2013. Impact evaluation is intended to verify, and

- 1 adjust as necessary, "claimed" savings. Process
- 2 evaluation reviews "procedures" for continual improvement.
- 3 Witnesses Mr. Drake and Dr. Khawaja describe the results
- 4 of this work in detail.
- 5 Q. Can you please summarize Avista's request in
- 6 this case?
- 7 A. Yes. The Company requests a finding that the
- 8 expenditure of tariff rider revenue has been reasonable
- 9 and prudent. A portfolio of programs covering all
- 10 customer classes has been offered with gross savings of
- 11 25,899 MWh and 51,772 therms during January 1, 2013
- 12 through December 31, 2013. The 2013 TRC benefit-to-cost
- 13 ratio of 1.23 for the electric DSM portfolio is cost-
- 14 effective. The natural gas portfolio was suspended in 2013
- 15 and the costs and benefits shown in Exhibit No. 1,
- 16 Schedule 2 are residual from the pre-2013 period.
- 17 The Tariff Rider funded programs have been
- 18 successful. Participating customers have benefited through
- 19 lower bills. Non-participating customers have benefited
- 20 from the Company having acquired lower cost resources as
- 21 well as maintaining the energy efficiency message and
- 22 infrastructure for the benefit of our service territory.

IV. OTHER COMPANY WITNESSES

- Q. Would you please provide a brief summary of the
- 3 testimony of the other witnesses representing Avista in
- 4 this proceeding?

- 5 A. Yes. The following additional witnesses are
- 6 presenting direct testimony on behalf of Avista:
- 7 Chris Drake, Manager of Demand Side Management
- 8 Program Delivery, will describe Avista's energy efficiency
- 9 program offerings available to Idaho customers in 2013,
- 10 and program management perspectives. Mr. Drake will also
- 11 respond to Evaluation, Measurement and Verification
- 12 findings and Cadmus recommendations specific to
- 13 implementation issues.
- Dr. Sami Khawaja, Executive Consultant, The Cadmus
- 15 Group, will present the results of third party
- 16 verification of Avista's 2013 DSM electric portfolio. Dr.
- 17 Khawaja will describe the methodology and conclusions of
- 18 his company's independent impact evaluations and process
- 19 evaluations that are a central component of Avista's EM&V
- 20 Framework and EM&V Plan. His testimony concludes that
- 21 Avista's Idaho electric DSM programs achieved 25,899,345
- 22 kWh in 2013 and an explanation of the 51,772 therms of
- 23 natural gas savings.

- 1 Q. Does that complete your pre-filed direct
- 2 testimony?
- 3 A. Yes, it does.